



THE CITY OF SAN DIEGO

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## OFFICE OF THE INDEPENDENT BUDGET ANALYST REPORT

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# Preliminary Statement of Work for Street/Sidewalk Maintenance

Item 4 on the September 28<sup>th</sup>, 2011 Rules Committee agenda is the Preliminary Statement of Work (PSOW) for Street and Sidewalk Maintenance. The IBA has reviewed the PSOW and raises the following questions for consideration by the Rules Committee.


1. The Overall Condition Index (OCI) of the City's streets is not mentioned in the PSOW. Will proposers be made aware of the OCI and have any accountability to maintain or improve a street's current condition?
2. Street/sidewalk maintenance requires coordination between other street services such as street sweeping (overseen by the Storm Water Division) and Water Department activities. What safeguards will be included in the Managed Competition process to ensure that coordination between these activities continues?
3. Streets Division performs both public works projects and maintenance services. However, as discussed in the PSOW, City Charter section 94 precludes public works projects from being eligible for managed competition while maintenance services are considered eligible. How will these two service areas coordinate to ensure that overlap of work and confusion do not occur?
4. Workload data is included which allows bidders to assess potential workload for various functions included in the PSOW. However, data for eligible functions such as weed abatement and tree trimming is not included. Why has workload data for all eligible functions not been included in the PSOW?

5. Performance measures for functions such as graffiti removal from bridges and signs are not included in the PSOW. Why were measures for functions such as these not included? If these performance measures are not included, how will the Council ensure that service levels in these areas will not diminish?



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